

Agenda and Business Papers Burke Shire Council Ordinary General Meeting Thursday 17 May 2018 9.00am Council Chambers

09.00am	Opening of Meeting
10.30am to 11.00am	Morning Tea
12.30pm to 01.00pm	Lunch
01.00pm to 01.30pm	Shane Goodwin – New Century Resources

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01. Opening of Meeting

The Mayor welcomed members and declared the meeting open at 9.00am.

02. Record of Attendance

Members	Cr Ernie Camp; Mayor – Chair
	Cr Paul Poole; Deputy Mayor
	Cr John Clarke
	Cr John Yanner
	Cr Tonya Murray

Officers Sharon Daishe; Chief Executive Officer Ross Higgins; Acting Deputy CEO Mark Poynter; Executive Manager Works and Infrastructure Simbarashe Chimpaka; Executive Manager Finance Philip Keirle; Executive Manager Strategic Projects Madison Marshall; Executive Assistant (Minutes) Jordan Marshall; Administration Officer (Minutes)

On Leave Nils Hay; Deputy CEO

02.01 LGR 2012 Section 276 – Attendance by teleconferencing

That Council, in accordance with section 276 of the Local Government Regulation 2012, allows the following person/s to take part in the meeting by teleconferencing:

- Simbarashe Chimpaka, Executive Manager Finance (EMF)
- Philip Keirle, Executive Manager Strategic Projects (EMSP)

03. Prayer

Led by Cr Camp

04. Consideration of applications for leave of absence

None received at time of agenda preparation.

05. Confirmation of minutes of previous meeting(s)

05.01 General Meeting Thursday 19 April 2018

That the Minutes of the General Meeting of Council held on Thursday 19 April 2018 as presented be confirmed by Council.



06. Condolences

None received at time of agenda preparation.

07. Declaration of Interests

08. Consideration of Notice(s) of Motion and Petitions

08.01 Notices of Motion

None received at time of agenda preparation.

08.02 Petitions

None received at time of agenda preparation.

09. Works, Services and Finance Reports

09.01.01 Works and Services Monthly Report

09.02.01 Finance Report

09.03.01 Strategic Projects Reports

Works and Services Reports

09.01.01 Works and Services Monthly Report

DEPARTMENT:	Works and Services
RESPONSIBLE OFFICER:	Mark Poynter
DATE REPORT PREPARED:	08 May 2018
LINK TO COUNCIL PLAN/S:	Works Program

1. PROJECTS

Project Name	Comments
Gregory WTP – Solar Power	Solar power up and running. Still a few small issue but generally
	reliable.
Gregory WTP – Storage Tanks	Additional concrete testing completed. Works to commence
	again in the coming week/s
House 10 Renewal	Contracts awarded and work underway.
VIC Restoration	Contract documents to be issued second week of May.
SES Building Replacement	All quotation received and work expected to commence before
	the end of May.
Works For Queensland (R2)	Order to be placed for bulk fuel storage
Bulk Fuel Storage	

2. ROADS

Town Streets

Slashing to nature strips/verge to reduce vegetation in preparation for dry season.

Various concrete drain works planned for the coming month.

Shire Roads

Slashing of road verges and commencement of opening grades.

Continued grading works planned including NDRRA works.

RMPC

Ongoing pot hole and road repairs. Contract discussions for FY19 have commencing with a contract review meeting with TMR planned for late May.

NDRRA

Planning for the completion of 2017 event damage repair has commenced with the aim to use Council resources with the assistance of local contractors to complete the work.

3. AIRPORTS/REX SERVICES

Slashing of airports ongoing to reduce the risk of bird strike.

The variability of REX flight times is an ongoing operational issue with regards staffing especially overtime when running late.

Training of additional ground handling staff to supplement those currently trained. Awaiting ASIC cards prior to commencing locally.

4. WORKSHOP AND FLEET

The following budgeted items are currently in the procurement process:

- CEO Prado Ordered and due for delivery late June
- Ride on Mower Kubota ZD1221RL-72R Ordered and expect delivery early May

Monthly fuel consumption for the yellow fleet was 583 litres.

The following major tasks have been completed:

Plant #	Description	Maintenance	Scheduled	Comment
474	Rosa Bus	Dents again, clean No		Hire
481	Water Tanker	Annual check over	Yes	Scheduled
517	50KVA Genset	Fuel solenoid	No	Electrical
519	Jetpatcher	Speedo, sprayer, arrow sign	No	Maintenance
522	140M Grader	Radio, glass, radiator	No	Maintenance
523	140M Grader	A/C, batteries, grip	No	Wiring drama
529	John Deere Ride on	Belts, alt, tyres, spindle	No	Wear
533	Kubota Ride On	1400 hr service, tyres	Yes	Scheduled
540	Hilux	Handbrake, puncture	No	Wear
546	Kubota Tractor	1500 hr service, clutch	Yes	Scheduled
547	Kubota Tractor	Clutch, blades, radiator	No	Operational
560	Water Stand Trailer	Service, pumps, plugs	Yes	Scheduled
566	Ranger Landcruiser	65k service	Yes	Scheduled
584	Landcruiser Dual Cab	110k service, smash up	Yes & No	Front rearranged
585	Job Truck	95k service, door glass	Yes	Scheduled
586	Office Hilux	60k service, extra spare	Yes	Scheduled
588	10 Tonner	35k service, front tyres	Yes	Scheduled
589	RMPC Truck	55k service, chips, pump	Yes	Scheduled
592	Water Truck	Finish service, bearings	Yes	Scheduled
593	Job Truck	80k service, aerial	Yes	Scheduled
598	WM Hilux	30k service, tyres, rack	Yes	Scheduled
599	SR5 Hilux	Puncture	No	Expensive tyre
600	Workshop Truck	5k service Yes		Scheduled
602	Plumbers Truck	Invertor, beeper, puncture	No	Operational
	Whippers and Mowers	Keep operational	No	Ongoing
	River Cameras	Try to keep running	No	Nuisance
	Hire lights & Roller	Ordered, arrived, inducted	Yes	Needed
	Gregory Pump Station	Desilt well	No	Need to schedule

5. TOWN AND RURAL SERVICES

All operations proceeding as normal.

6. HOUSING/BUILDING MAINTENANCE

Ongoing minor maintenance activities underway.

7. BIOSECURITY

Biosecurity plan development will commence with assistance from the department and external resources.

8. WATER

Water Usage

Monthly Readings						
Location Previous Month Current Month Difference						
WTP Burketown	March 6788 kl	April 11880 kl	5092 kl			
WTP Gregory	March 2065 kl	April 4880 kl	2815 kl			

Treatment Plant Operations

(a) Burketown

Filter replacement project will commence in the coming weeks. Specialist assistance will be required. Part of Works for Queensland Round 2 funding.

Shed replacement planning has commenced and will be required to complete prior to replacing the filters.

(b) Gregory

Ongoing SCADA issues due to the part implementation of the new system due to the delay in tank finalisation.

Austek be mobilised to assist trouble shooting mid-month. Changes have stabilised the system.

Town pressure pumps tripping due to electrical load issue, compounded by late running projects. Pump replacement and renewal planned as part of the Works for Queensland funding.

Water intake pumps requiring service and pump sump requiring cleaning. Planned for early April.

Water Reticulation

(a) Burketown

Sports oval has been watered twice weekly which has significantly increased water usage for the month.

Park sprinklers have been repaired and watering increased.

Water meter readings completed.

(b) Gregory

Water meter readings completed.

Performance Indicator	Performance Measure	Yearly Target	April 2018	Actual Total (YTD)	
Water Services					
Water mains breaks	Per 10km/year	<3	0	2	
Incidents of unplanned interruptions	Per 100 connections/year	<0	0	9	
Water quality related complaints	Per 100 connections/year	<1	0	9	
Drinking water quality	% of samples tested with no E. coli detection/year	98%	100%	100%	
Time to respond to water incidents –	% of response to incident	>95%	100%	100%	
water quality complaints, burst water	<12hrs				
mains, supply interruption					
Sewerage Services					
Sewer mains breaks and chokes (blockages)	Per 10km/year	<2.5	0	2	
Sewerage complaints – overflow on properties and odour	Per 100 connections/year	<5	0	14	
Time to respond to sewerage incidents	% of response to incident	>95%	100%	100	
 blockages, chokes, overflows 	<12hrs				
Combined					
Total water and sewerage complaints	Per 100 connections/year	<12	0	23	
(any nature)					

State-wide Water Information Management (SWIM) Results

9. SEWERAGE

Collection

Future work required to locate locations in the sewer network where storm water flow is entering the system. Specialist equipment will be required post wet season to complete the task.

Upon inspections and maintenance of the sewer pump stations, 3 pumps have serious damage to their housing that will require replacement.

Installed guide rails for raising and lowering of pumps.

Treatment Plant

All sewer samples passed.

10. OFFICER'S RECOMMENDATION

That Council notes the content of the Executive Manager Works and Infrastructure report for the month of May 2018.

ATTACHMENTS



1. Works for Queensland Round 2 Report

Finance Reports

09.02.01 Finance Monthly Update Report

DEPARTMENT:	Finance
RESPONSIBLE OFFICER:	Simba Chimpaka; Executive Manager Finance
DATE REPORT PREPARED:	16 May 2018
LINK TO COUNCIL PLAN/S:	Operational Plan Budget

1. CONSOLIDATED OPERATING STATEMENT

	Consolio	lated Sta	tement o	of Compre	ehensive 1	Income
Period End 30/04/2018						
Month 10		Pro rata			Year to Date	
		Pro rata			Annual	
	Actual	Budget	Variance	Actual	Budget	Variance
Operating Revenue						
Rates & Utility Charges	2,666,410	2,225,833	440,577	2,666,410	2,671,000 -	4,590
Less Discount, Rebate & Remissions	- 45,399	- 39,167	6,232	- 45,399	- 47,000	1,601
Total Rates & Utility Charges	2,621,011	2,186,667	434,344	2,621,011	2,624,000 -	2,989
Fees & Charges	69,981	77,500	7,519	69,981	93,000 -	23,019
Rental Income	182,199	187,500	-	182,199	225,000 -	42,801
Interest	227,836	211,667	16,169	227,836	254,000 -	26,164
Recoverable Works Revenue	725,477	893,333	-	725,477	1,072,000 -	346,523
Other Income	10,742	5,833	4,909	10,742	7,000	3,742
Total	1,216,235	1,375,833		1,216,235	1,651,000 -	434,765
Donations	8,300	8,333	- 33	8,300	10,000 -	1,700
Contributions	69,326	37,500	31,826	69,326	45,000	24,326
Subsidies & Grants	7,222,936	8,060,417	837,481	7,222,936	9,672,500 -	2,449,564
Total Operating Grants, Donations & Subsidies	7,300,562	8,106,250	805,688	7,300,562	9,727,500 -	2,426,938
Total Operating Revenue	11,137,808	11,668,750	530,942	11,137,808	14,002,500 -	2,864,692
Operating Expenditure	652.028	749 222	05 205	652.028	808.000	245.062
Corporate Governance Costs	652,938	748,333		652,938	898,000 -	245,062
Administration Costs Recoverable Works Costs	2,459,323	2,348,333	110,990	2,459,323	2,818,000 -	358,677
	860,569 12,995,047	883,333	- 22,764 820,880	860,569	1,060,000 - 14,609,000 -	199,431
Engineering Services Costs Utility Services Costs	593,931	12,174,167 624,167		12,995,047 593,931	749,000 -	1,613,953 155,069
	- 664,088			- 664,088		305,912
Net Plant Operating Costs Planning and Environment Management Costs	- 004,088	91,667	144,245 - 19,206	- 664,088	- 970,000 -	305,912
5	-		-	-	-	
Community Services Costs Finance Costs	1,103,142 20,332	1,300,000 14,167	- 196,858 <u>6,165</u>	1,103,142 20,332	1,560,000 - 17,000	456,858 3,332
Depreciation Costs	3,779,908	3,710,688	69,221	3,779,908	4,452,825 -	672,917
Other Expenses	3,779,908	3,710,000	09,221	3,779,900	4,432,823 -	072,917
Total Operating Expenses	21,873,563	21,086,521	787,042	21,873,563	25,303,825 -	3,430,262
OPERATING RESULT BEFORE CAPITAL INCOME	-10,735,755	- 9,417,771	1,317,984	-10,735,755	-11,301,325	565,570
Gross Margin %	-96%	-81%	248%	-96%	-81%	-20%
Capital Income						
Sale of non-current assets	- 14,970	-	14,970	- 14,970		14,970
Contributions	-	-	-	-	-	-
Capital Subsidies & Grants	5,023,701	6,609,000	1,585,299	5,023,701	6,609,000 -	1,585,299
Total Capital Income	5,008,731	6,609,000	1,600,269	5,008,731	6,609,000 -	1,600,269
Net Result	- 5,727,024	- 2.808.771	282.285	- 5,727,024	- 4,692,325 -	1.034.699
nernesul	- 3,727,024	2,000,771	202,205	- 3,727,024	- 4,052,323 -	1,034,099

Year to date results reflect a \$10,7m operating loss before capital revenue and a net \$5,7m loss including capital revenue. Annual budget estimates have been updated in line with the adopted amended budget.

2. REVENUE

Rates & Utility Charges

Rates & Utility charges are on target with annual budget estimates following the raising of second half general rates and utility levies. Actual results are slightly below budget as a result of a write off of general rates on a rates assessment that is the subject of a retrospective cancellation of a permit to occupy land.

Fees and charges

Pro rata fees and charges are slightly below pro rata estimates.

Rental income & Interest Income

Pro rata rental income is slightly below pro rata budget estimates due to timing differences.

Interest on rates and utility charges is on track with budget estimates. Monthly interest earnings are on track with amended budget estimates.

Recoverable works revenue

Recoverable works revenue, RMPC component is below pro rata estimates due to timing differences however Council is on track to meet annual estimates as works are completed and claims are lodged.

Grants, Subsidies, Contributions and Donations

Recurrent grants are below annual estimates primarily due to timing differences relating to NDRRA grants. NDRRA works for the 2016-17 flood event are likely to ne rolled over into the 18-19 financial year, consequently currently budgeted related revenues will only be recognised in the following year.

Significant timing variances are as follows:

Description	Actual	Budget	Outstanding	Comments
NDRRA (Flood Damage) 15-16 Event	\$4050,888	\$4300,000	\$249,112	Due on submission close
NDRRA (Flood Damage) 16-17 Event	\$1,667,704	\$3,800,000	\$2,132,296	Claim progressively
FAG General Purpose Grant	\$943,383	\$1,257,000	\$313,617	Final quarter payment due
FAG Road Component Grant	\$155,400	\$194,000	\$38,600	Final quarter payment due
Plant Fuel Tax Credits	\$22,537	\$60,000	\$37,463	Claims to be lodged

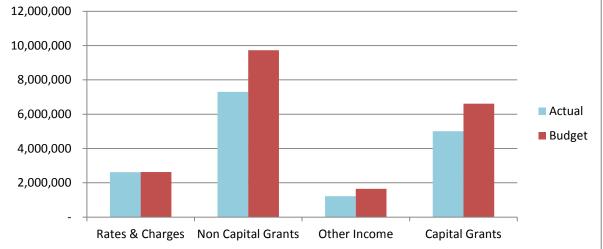
Capital revenue

Capital revenues are tracking close to annual budget estimates with a few timing variances as follows:

Description	Actual	Budget	Outstanding	Comments	

Description	Actual	Budget	Outstanding	Comments
TIDS	\$400,500	\$457,000	\$57,000	Due on completion of works
TTC (Boat Ramp Project)	\$0	\$200,000	\$200,000	Pending receipt
DILGP (Boat Ramp Project)	\$259,098	\$316,000	\$56,902	Pending receipt on milestone
NSRF (Boat Ramp Grant)	\$596,770	\$994,000	\$397,230	Pending receipt on milestone completion
Visitor Information Centre Grant	\$12,318	\$100,000	\$87,682	
Building Our Regions (Solar Project)	\$255,720	\$455,000	\$194,280	Pending receipt

Year to date operating revenues vs budget (by category)



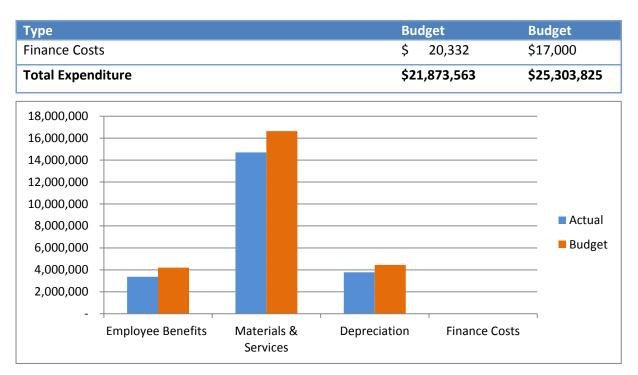
2016-17 vs 2017-18 operating revenues by month



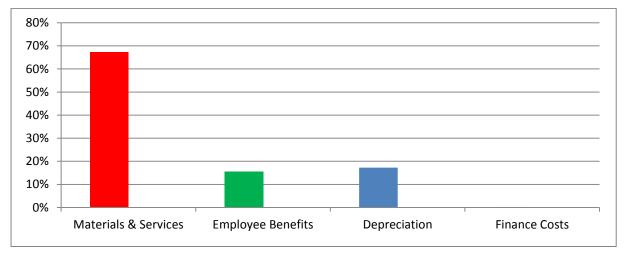
3. EXPENDITURE

Operating Costs by Type

Туре	Budget	Budget
Materials & Services	\$14,704,738	\$16,634,000
Employee Benefits (Employee Wages & Entitlements)	\$ 3,368,585	\$4,200,000
Depreciation Costs	\$ 3,779,908	\$4,452,825



Expenditure Ratio

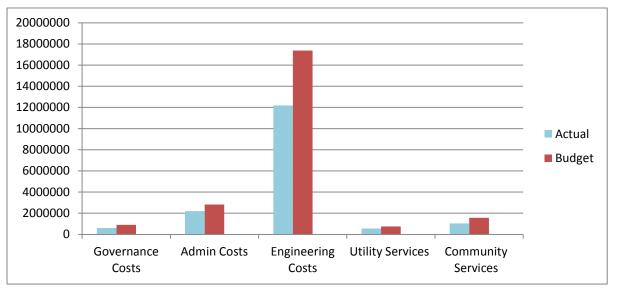


Overall year to date expenditure is within budget, there are some variances in terms of individual budget line items however overall expenditure by category and function is within budget. Inter budget transfers and adjustments will be processed to reallocate budgets from line items with a significant "underspend" to line items were actual expenditure has exceeded budget, such transfers will not have any impact on the bottom line.

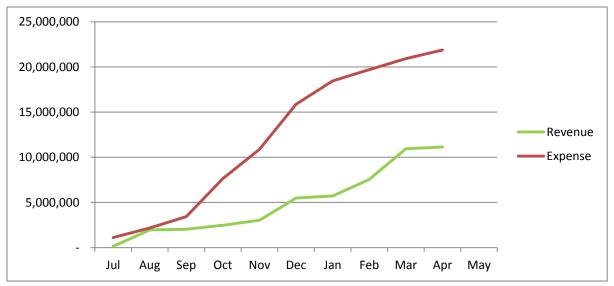
Significant variances (Greater than \$10K)

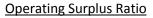
- Training Budget (Admin & Finance) negative variance of \$10,350 offset by underspend in Depot Training of ~\$40K.
- Plant Hire Recoveries negative variance of \$540K internal plant usage has been lower than anticipated.
- TV & Telecommunications Operations negative variance of \$20, 407 due to additional maintenance requirements stemming from new infrastructure installation.

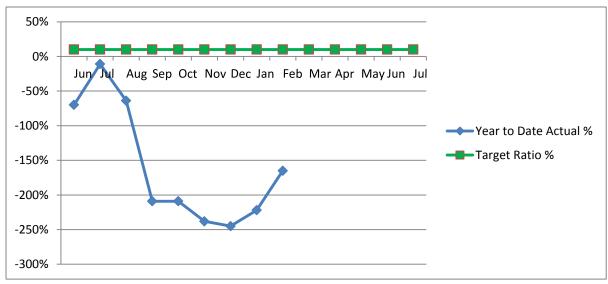
2017-18 Operating costs vs budget



2017-18 monthly operating Result







4. BUSINESS UNITS

			Fi	nancial	Perfoma	nce _	
Period End	30/04/2018	3		Wate	er Utility		
Month	10		Pro rata	1		ear to Da	te
		Actual	Forecast	Variance	Actual	Forecast	Variance
Operating Revenue Water Access Fees		359,499	300,000	59,499	359,499	360,000	- 501
Water Consumption Charges		40,246			40,246	39,000	1,246
Water Connection Fees						-	
Total Revenue		399,745	5 332,500	67,245	399,745	399,000	745
Operating Expenditure							
Repairs & Maintenance		410,534	416,667	[′] - 6,133	410,534	500,000	- 89,466
Operating Costs		3,247	-	3,247	3,247	-	3,247
Depreciation Costs		211,409			211,409		- 42,421
Total Operating Costs		625,190	628,192	- 3,002	625,190	753,830	- 128,640
Net Result			5 - 295,692		- 225,445		129,385
Gross Profit Margin		-56%			-56%		17367%
			Fir		Perfomar	ice	
Period End	30/04/2018			Sewei	r Utility		
Month	10		Pro rata		Y	ear to Dat	te
		Actual	Forecast	Variance	Actual	Forecast	Variance
Operating Revenue							
Sewerage Fees		147,137	123,333	23,803	147,137	148,000	- 864
Sewer Connection Fees Total Revenue		147,137	123,333	23,803	147,137	148,000	- 864
		,	0,000	20,000	,	,	
Operating Expenditure Repairs & Maintenance		92,059	93,333	- 1,274	92,059	112,000	- 19,941
Operating Costs		3,247	5,833		3,247	7,000	
Depreciation Costs		41,091	41,114		41,091	49,337	
Total Operating Costs		136,398	140,281	- 3,883	136,398	168,337	- 31,939
Net Result		10,739	- 16,948	27,686	10,739	- 20,337	31,076
Gross Profit Margin		7%	-14%	116%	7%	-14%	-3599%
			Fin	ancial P	erfoman	ice	
Period End	30/04/2018			Waste Ma	nagement		
Month	10		Pro rata		Y	ear to Dat	te
		Actual	Forecast	Variance	Actual	Forecast	Variance
Operating Revenue		00.000	00.000	10.007		100.000	
Garbage Collection Fees Total Revenue		99,630 99,630	83,333 83,333	16,297 16,297	99,630 99,630	100,000 100,000	
i otal nevenue		33,030	03,333	10,237	33,030	100,000	- 370
Operating Expenditure							
Tip Repairs & Maintenance		32,400	33,333 ·		32,400	40,000	
Waste Collection Costs Depreciation Costs		52,443 418	75,000 418		52,443	90,000 502	- 37,557 - 84
Total Operating Costs		418 85,262	108,752		418 85,262	130,502	
-		44.000	05 440	20 707	44.000	20 500	44.074
Net Result Gross Profit Margin		14,369 - 14%	• 25,418 -31%	39,787 244%	14,369 14%	- 30,502 -31%	44,871 -12132%
Gross Front Margin		1-+ /0	-3170	277/0	1470	-5170	1213270

and business rapers – Ordinary Meeting – Thurs	Agenua	Burke Shire Council
Financial Perfomance		
Housing	30/04/2018	Period End

Period End	30/04/2018	B Housing						
Month	10		Pro rata			Y	ear to Dat	e:
		Actual	Forecast	Variance		Actual	Forecast	Variance
Operating Revenue								
Rental Income		182,199		- 5,301		82,199	225,000	- 42,801
Total Revenue		182,199	187,500	- 5,301	1	82,199	225,000	- 42,801
Operating Expenditure								
Repairs & Maintenance		196,006	335,000	- 138,994	1	96,006	402,000	- 205,994
Operating Costs		-				-		-
Depreciation Costs		263,287		- 144		263,287	010,111	- 52,830
Total Operating Costs		459,292	598,431	- 139,139	4	159,292	718,117	- 258,825
Net Result		- 277,094		133,837		277,094		216,023
Gross Profit Margin	_	-152%	-219%	-2525%		152%	-219%	-505%
				nancial			ce	
Period End	30/04/2018			Plant & Fle	et Oper	ations		
Month	10		Pro rata			Y	ear to Date	2
		Actual	Forecast	Variance	A	ctual	Forecast	Variance
Operating Revenue								
Plant Hire Recoveries		1,309,063	1,541,667	- 232,604	1.3	09,063	1,850,000	- 540,937
Total Revenue		1,309,063		- 232,604		09,063		- 540,937
Operating Expanditure								
Operating Expenditure Repairs & Maintenance		589,753	654,167	- 64,413	5	89,753	785,000	- 195,247
Operating Costs		505,755		- 04,413	5		705,000	- 195,247
Depreciation Costs		363,331	293,232	70.099	3	63,331	351.878	11,453
Total Operating Costs		953,084	947,398	5,686		53,084	1,136,878	
Net Result		355,979	594,268	- 238,290	3	55,979	713,122	- 357,143
Gross Profit Margin		27%	39%	102%		27%	39%	66%
Gross i ront margin		2170		nancial				0070
Period End	30/04/2018				& Garde			
			Due vete	r ai ks				
Month	10		Pro rata				ear to Dat	
		Actual	Forecast	Variance	A	Actual	Forecast	Variance
Operating Revenue								
			-	-			-	-
			-	-			-	-
Total Revenue		-	-	-		-	-	-
Operating Expenditure								
Repairs & Maintenance		291,066	288,333	2,732	2	291,066	346,000	- 54,934
Operating Costs		-	-	-		-	-	-
Depreciation Costs		105,294	105,352	- 58		05,294	126,422	- 21,128
Total Operating Costs		396,360	393,685	2,675	3	396,360	472,422	- 76,062
Net Result	-	- 396,360	- 393,685	- 2,675	- 3	396,360	- 472,422	76,062
Gross Profit Margin								

5. STATEMENT OF FINANCIAL POSITION

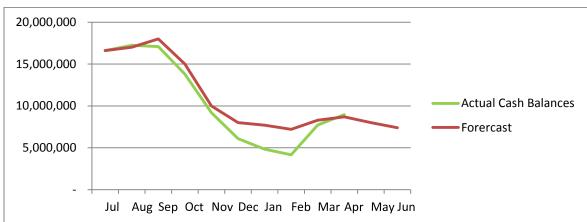
							STATEMENT O	F FINANCIAL P	POSITION				
Period End	30/04/2018												
Month	10	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
		Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	June
Current Asset	ts												
Cash & cash e	equivalents	16,600,773	17,073,863	17,081,515	13,762,271	9,191,873	6,097,176	4,803,274	4,140,200	7,720,009	8,969,279		
Trade & Other	r receivables	259,513	1,323,328	806,494	575,615	263,853	844,867	1,029,379	2,334,758	1,435,229	1,057,368		
Inventory		221,674	231,687	263,180	255,146	301,798	319,133	314,868	311,647	308,223	317,144		
Other Financia	alAssets	185,867	347,024	359,103	451,374	884,708	1,159,551	1,269,719	1,279,863	988,336	19,469		
Total Current	Assets	17,267,827	18,975,902	18,510,292	15,044,406	10,642,232	8,420,727	7,417,240	8,066,468	10,451,797	10,363,260	-	-
Non Current A	Accete												
Receivables		-	-	-	-	-	-	-	-	-	-		
	t and equipment	197,032,543	197,032,543	197,032,543	196,936,183	196,936,183	197,193,244	197,193,244	197,238,107	197,238,107	197,238,107		
Accumulated I		- 57,256,663		- 57,256,663		- 59,125,578	- 59,509,430	- 59,892,712	- 60,223,226	- 60,609,090	- 60,983,387		
Capital Works	•	860,948	1,226,058	1,576,395	2,536,371	4,644,867	5,327,218	5,428,791	5,606,542	5,594,917	5,700,929		
Intangible Ass	sets	-	-	-	-	-	-	-	-	-	-		
Total Non Cur	rrent Assets	140,636,828	141,001,938	141,352,275	140,721,247	142,455,472	143,011,032	142,729,323	142,621,423	142,223,934	141,955,649	-	-
TOTAL ASSET	TS	157,904,655	159,977,840	159,862,567	155,765,653	153,097,704	151,431,759	150,146,563	150,687,891	152,675,731	152,318,909	-	-
Current Liabil	lities												
Trade & Other	r Payables	1,041,708	717,383	560,705	1,205,369	1,029,833	709,417	1,385,039	969,642	601,366	702,956		
Borrowings		-	-	-	-	-	-	-	-	-	-		
Provisions		170,308	170,308	170,308	160,402	153,381	148,161	93,710	56,993	50,184	49,969		
Other		-	-	-	-	-	-	-	-	-	-		
Total Current	Liabilities	1,212,016	887,691	731,013	1,365,771	1,183,214	857,578	1,478,749	1,026,635	651,550	752,925	-	-
Non-Current L	Liabilities												
Trade & Other	r Payables	-	-	-	-	-	-	-	-	-	-		
Interest bearin	ng liabilities	-	-	-	-	-	-	-	-	-	-		
Provisions		610,268	613,744	617,241	622,618	626,442	629,561	632,401	635,413	638,836	643,553		
Other		-	-	-	-	-	-	-	-	-	-		
Total non-cur	rent liabilities	610,268	613,744	617,241	622,618	626,442	629,561	632,401	635,413	638,836	643,553	-	-
TOTAL LIABIL	LITIES	1,822,284	1,501,435	1,348,254	1,988,389	1,809,656	1,487,139	2,111,150	1,662,048	1,290,386	1,396,478	-	-
NET COMMUN	NITY ASSETS	156,082,371	158,476,405	158,514,313	153,777,264	151,288,048	149,944,620	148,035,413	149,025,843	151,385,345	150,922,431	-	-
Community E	quity												
Shire Capital		39,529,889	39,529,889	39,529,889	39,529,889	39,529,889	39,529,889	39,529,889	39,529,889	39,529,889	39,529,889		
Asset Revalua	ation Reserve	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980	82,474,980		
Retained Surp	plus	34,077,501	36,471,536	36,509,444	31,772,395	29,283,179	27,939,751	26,030,544	27,020,974	29,380,476	28,917,562		

Cash & Cash Equivalents

Cash balances at the end of April sat at \$8,9 million up from \$7,7 million at the close of the previous month. Increase in cash balances reflects significant but anticipated cash inflows. Amended Budget cash flow forecasts reflect that cash balances will decline progressively to a balance of ~\$7.4 million at the end of the financial year as Council progresses its operating and significant capital works projects.

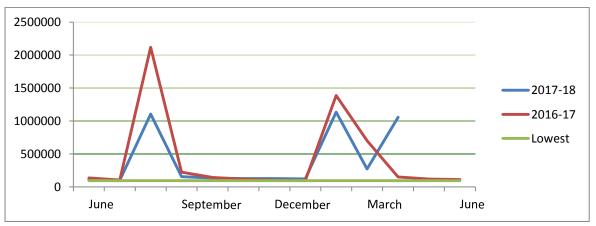
Cash holdings

Oct-17	11,711,767	558	2,092,945	\$ 13,805,270
Nov-17	7,242,981	558	1,948,333	\$ 9,191,872
Dec-17	5,260,434	558	836,183	\$ 6,097,175
Jan-18	4,370,746	558	455,969	\$ 4,827,273
Feb-18	3,570,746	558	582,380	\$ 4,153,684
Mar-18	7,337,381	558	382,069	\$ 7,720,008
Apr-18	7,847,585	558	1,121,135	\$ 8,969,278



Cash balance movement

Trade and other receivables

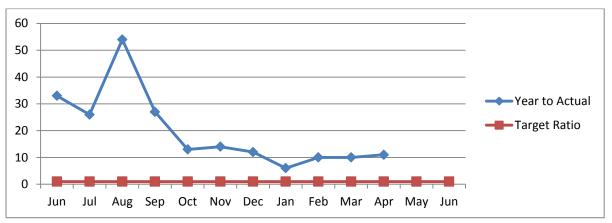


6. MEASURES OF FINANCIAL SUSTAINABILITY

Financial ratios are indicative of effective financial management. Results within targets indicate that financial risks are being managed effectively.

Measure	Year to Date	Target
Current Ratio	10:1	>1.1
Net Financial Liabilities Ratio	-60%	<60%
Asset Sustainability Ratio	64	>90

Current Ratio





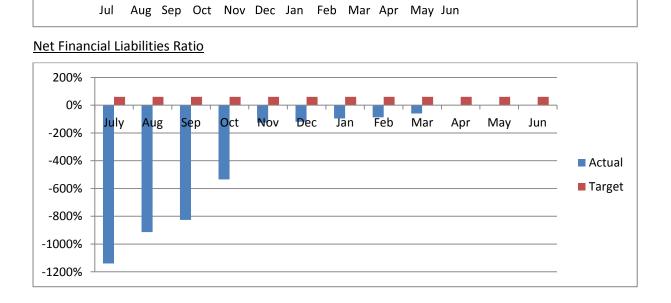
Asset Sustainability Ratio

60%

40%

20%

0%



Year to Date Actual %

Target Ratio %

7. STATEMENT OF CASH FLOW

						CASH	FLOW STATE	MENT				
Period End 30/04/2018												
Month 10	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	June
Cash flows from operating activities												
Receipts from customers	832,532	984,701	1,460,790	1,961,447	1,829,305	964,032	860,272	902,323	2,118,595	3,550,459		
Payments to suppliers and employees	- 661,507	- 1,754,092	- 2,997,049	- 5,999,988	- 8,853,259	- 13,876,249	- 15,562,400	- 16,823,195	- 17,952,121	- 18,419,623		
	171,025	- 769,391	- 1,536,259	- 4,038,541	- 7,023,954	- 12,912,217	- 14,702,128	- 15,920,872	- 15,833,526	- 14,869,164	-	-
Interest Received	27,001	61,075	94,772	128,010	161,939	181,657	193,691	205,852	214,343	227,836		
Rental Income	16,456	32,941	50,771	70,434	95,489	112,959	130,659	150,124	166,159	182,199		
Non-capital grants, subsidies and donations	85,926	464,048	479,373	530,395	982,603	3,398,805	3,412,548	3,784,810	7,237,558	7,300,562		
Net cash inflow (outflow) from operating activities	300,408	- 211,327	- 911,343	- 3,309,702	- 5,783,923	- 9,218,796	- 10,965,230	- 11,780,086	- 8,215,466	- 7,158,567	-	-
Cash flows from investing activities												
Payments for property, plant and equipment	- 288,739	- 653,849	- 1,004,186	- 1,964,162	- 4,106,749	- 5,303,222	- 5,482,976	- 5,846,298	- 5,856,490	- 5,962,503		
Proceeds from sale of property, plant and equipment	91,801	91,801	91,801	130,892	164,983	422,044	500,226	614,829	636,647	636,647		
Capital grants, subsidies and contributions	67,300	1,417,235	2,475,242	2,475,242	2,487,560	3,767,148	4,321,253	4,721,753	4,725,316	5,023,701		
Net cash inflow (outflow) from investing activities	- 129,638	855,187	1,562,857	641,972	- 1,454,206	- 1,114,030	- 661,497	- 509,716	- 494,527	- 302,155	-	-
Cash flows from financing activities												
Proceeds from borrowing	-	-	-	-		-	-	-	-	-		
Repayment of borrowings	-	-	-	-		-	-	-	-	-		
Depreciation	-	-	-	-	-			-		-		
Borrowings	-	-	-	-	-	-	-	-	-	-		
Net cash inflow (outflow) from financing activities	-	-	-	-	-	-	-	-	-	-	-	-
Net increase (decrease) in cash held	170,770	643,860	651,514	- 2,667,730	- 7,238,129	- 10,332,826	- 11,626,727	- 12,289,802	- 8,709,993	- 7,460,722	-	-
Cash at beginning of reporting period	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002	16,430,002		
Cash at end of reporting period	16,600,772	17,073,862	17,081,516	13,762,272	9,191,873	6,097,176	4,803,275	4,140,200	7,720,009	8,969,280	_	_

Year to date payments to employees and suppliers exceed receipts from customers resulting in negative cash flows from operating activities.

Year to date capital expenditure (cash disbursed) exceeds capital revenues (cash receipts) at the end of the month resulting in negative cash flows from investing activities.

Overall year to date cash outlays continue to exceed cash receipts resulting in an overall net decrease in cash from \$16, 4 million at the beginning of the financial year to \$8, 9 million. This decline trend is consistent with the annual budget cash flow forecast.

8. REPORT OF EXERCISE OF DELEGATION – RATE DEBT RECOVERY POLICY FIN-POL-006

Clause 9 of Council's Rate Debt Recovery Policy determines how debtors can enter into a plan to pay their outstanding debts (rates and charges and other receivables) to Council. Clause 11 delegate's authority to negotiate payment plans to the CEO and Executive Manager Finance. Clause 13 requires an exercise of delegation in relation to writing of bad debts and negotiation of payment plans to be reported to Council at the next meeting following exercise of such delegation.

The following delegations were exercised in the reporting month:

Amount of debt	 Repayment term (NB: only CEO can approve if debt will not be repaid in financial year that debt was accrued). 	Authorising officer (FM or CEO)
	2. Debt Write off (Amount written off)	
Nil	Nil	N/A

9. OFFICER'S RECOMMENDATION

That Council notes the contents of the Executive Manager Finance Monthly Report.

ATTACHMENTS

- 1. Creditor Payments Listing
- 2. Plant Profitability Report
- 3. Consolidated Financial Report







Strategic Projects Reports

09.03.01 Strategic Projects Reports

DEPARTMENT:	Works and Services
RESPONSIBLE OFFICER:	Philip Keirle; EMSP
DATE REPORT PREPARED:	10 May 2018
LINK TO COUNCIL PLAN/S:	Corporate Plan Operational Plan Budget

1. BOAT RAMP WIDENING AND 70 BAY CAR PARK – BURKETOWN

Project Status Report		
Project Name	Burketown Wharf Upgrade Project	
Project Manager	Philip Keirle, Burke Shire Council	
Project Superintendent	Heath Jones, Erscon Consulting	
Contractor(s)	Ausnorth Consulting (Survey)	
	FSG (Geotechnical)	
	CivilPlus Construction (Civil)	
	Erscon Consulting	
	Car-park and shelter (TBD)	
Status Update Provided	10 May 2018	
Original completion date Barge Ramp: 30 November 2017		
	Car-park and entertainment area: 30 June 2018	
Revised completion date	Barge Ramp: 5 December 2017	
	Car-park and entertainment area: 30 June 2018	
Project Scope	Replace single-lane recreational boat ramp with a barge-capable ramp with concrete hardstand;	
	Installation of 70 all-weather CTU (car trailer unit) parking bays	
	Installation of 2 x 4x4m shade shelters and BBQs	
Work completed last	Traffic Management Plan	
week	RFQs for supply and delivery of material	

Project Status Report	
Forthcoming work	Sub-grade
	Order signage
	Implementation of TMP

Key Parameters	Status	Comments
Schedule	On-Track At-Risk Off-Track	Boat Ramp: 4 Sep 2017 – 16 Dec 2017
		Car Park: 2 Apr 2017 – 30 Jun 2017
		Shelters: 2 Apr 2017 – 30 Jun 2017
Scope	On-Track At-Risk Off-Track	Project scope completed for boat ramp;
		Project scope completed for car-park;
		Project scope completed for entertainment area;
Procurement	On-Track At-Risk Off-Track	All PM services procured (Erscon)
		Boat/Ramp: completed
		Procurement for car-park construction to proceed from April 2018.
		Procurement for shelters/bbq to proceed from March 2018.
Planning Assessment	On-Track At-Risk Off-Track	Accepted Development process considered at September 2017 Council meeting;
		Post-construction notifications to be sent to EHP following receipt of Certificate of Practical Completion from Civil Plus.
Budget	On-Track At-Risk Off-Track Budget increased to enable delivery of project.	All funding confirmed for funding programs: CRF (Community Resilience Fund), MIF (Marine Infrastructure Fund), NSRF (National Stronger Regions Fund), TTC (Transport & Tourism Connection)
		Approved variations:
		Fender piles
		Sleeves for fender piles
		Additional rock-working platform
		Crusher dust for hardstand
		• Surface roughening of cast in-situ slab

Key Parameters	Status	Comments
Reporting	On-Track At-Risk Off-Track	Community Resilience Fund reports:
		Acquitted
		National Stronger Regions Fund reports:
		• 4 Aug 2017 (submitted)
		• 8 Jan 2018 (submitted)
		• 28 Feb 2018 (submitted)
		• 31 July 2018 (pending)
		Marine Infrastructure Fund reporting:
		Final acquittal in progress
		Transport and Tourism Connections reports:
		 "monthly measure-up" required once car-park component of project commences
		• 30 Jun 2018: Acquittal Report

2. SOLAR ARRAY AND TREATED WATER OPTIMISATION - GREGORY

Project Status Report	Project Status Report		
Project Name	Gregory Water Treatment Solar Power Project		
Project Manager	Philip Keirle, BSC		
Project Superintendent	Joseph Estrada, GHD		
Contractor(s)	Pructon Engineering Pty Ltd (Water Storage and Treatment) Q Energy Solutions (Solar Array) Austek Communications Pty Ltd (SCADA & Telemetry) FSG (Geotechnical) PH Davie Pty Ltd (Fencing)		
Status Update Provided	10 May 2018		
Original completion date	14 Oct 2017		
Revised completion date	#1: 31 Jan 2018 #2: 09 Feb 2018 #3: May 2018 Funding Agreement End Date: 30 Jun 2018		

Project Status Report		
Project Scope	To improve existing operations at the Gregory Water Treatment Plant through provision of a renewable power generation source and installation of improved water storage and treatment infrastructure.	
	 Replace existing 8 x 44kL water tanks with 2 x 225kL treated water storage tanks establishing new foundations and installation and commissioning of associated pipework; 	
	Repair clarifier and install clarifier platform;	
	 Installation of additional monitoring capability, including 3 x turbidity meters; tank modifications to enable future trim dosing upgrade. 	
	 Replacement of existing generators (x2); 	
	 Installation of fencing for Gregory Solar Array; 	
	 Installation of 50kW solar array and 75kWh energy storage system. 	
Work recently completed	Solar Array/Storage: Completed	
	Water Treatment: Concrete strength re-tested and met specified requirements	
Forthcoming work	Final commissioning	
	SCADA and telemetry	

Key Parameters	Status	Comments
Schedule	On-Track At-Risk Off-Track	Revised Project Schedule and cashflow endorsed by funding agency (Department of State Development). Project to be completed by end of March 2018.

Key Parameters	Status	Comments
Scope	On-Track At-Risk Off-Track	Variation approved for the following additional scope:
		Water Storage & Treatment Optimisation
		 Provision of blank-flanged inlet/outlet to each storage tank (to enable future retrofit of chlorine trim dosing system) and wider pipe support to accommodate future chlorine trim dosing pipework.
		 Installation and commissioning of 3 No turbidity meters (supply of turbidity meters by Council
		Solar Array and Energy Storage System
		 Installation of additional posts Additional 2,500L of double-bunded fuel storage and fuel pump Change from 2 x 22kVa generators to 1 x 22kVa and 1 x 60kVa generator Removal of requirement to provide an EMP Additional QLeave Other Fencing of solar array
		Survey and Geotechnical
		 Additional CM and PM costs associated with Pructon's delay
Procurement	On-Track At-Risk Off-Track	Completed
Town Planning	On-Track At-Risk Off-Track	Completed

Key Parameters	Status	Comments
Budget	On-Track At-Risk Off-Track	Fencing
		On budget
		Solar array
		On budget. Variations for additional array mounting posts, increase in generator rating based on reviewed load profile and additional fuel storage
		Water Treatment/Storage
		On budget. Part variation approved for trim- dosing. Full variation approved for supply of 4 x turbidity meters and associated installation/calibration equipment.
		Project will meet budgeted limits of funding Deed of Agreement between BSC and the Department of State Development
Reporting	On-Track At-Risk Off-Track	Milestone 1: 30 March 2017 (completed)
		Milestone 2: 31 July 2017 (completed)
		Milestone 3: 8 January 2018 (completed)
		Milestone 4: 1 March 2018 (completed)
		Milestone 5 (added) to take account of project delay.

3. BURKETOWN SEWERAGE TREATMENT PLANT UPGRADE PROJECT

Project Status Report		
Project Name	Burketown Sewerage Treatment Plant Upgrade Project	
Project Manager	Philip Keirle, BSC	
Project Superintendent	Mark Poynter, BSC	
Contractor(s)	Simmonds & Bristow Austek Communications Pty Ltd	
Status Update Provided	10 April 2018	
Original completion date	01.06.2019	
Revised completion date	NA	

Project Status Report		
Project Scope	Replace existing packaged treatment plant (at end of asset life) with upgraded model	
	Complete earthworks and commissioning of a new wet-weather storage lagoon/treated effluent lagoon	
	Complete trenching and pipework required to enable re-use/recycling of treated effluent on parks, gardens and recreational areas	
Work recently completed	Release of Expression of Interest via online tender portal Adjudication of Expression of Interest submissions Short listing of submissions for progression to the EOI stage	
Forthcoming work	Release of RFT documentation for the BKT STP Upgrade Project	

Key Parameters	Status	Comments
Schedule	On-Track At-Risk Off-Track	Procurement:
		• 30.11.18 - 30.06.18
		Packaged Treatment Plant:
		• 01.07.18 - 31.03.19
		Wet Weather Storage Lagoons:
		• 01.07.18 - 07.12.18
		Recycled Water component:
		• 01.04.19 - 01.06.19
Scope	On-Track At-Risk Off-Track	Install and commission packaged plant
		Construct effluent storage lagoons
		Construct sludge drying beds
		Install pipework, pumps, and storage for recycling water to school oval, rodeo reserve and Phillip Yanner Memorial ground
Procurement	On-Track At-Risk Off-Track	Expression of Interest:
		• To be released Mar 2018
		Closed 11 April 2018
		Tender:
		 To be released April 2018. Pushed back to May 2018
		Council/Local contractors to complete earthworks, recycled water component
Town Planning	On-Track At-Risk Off-Track	Not applicable

Key Parameters	Status	Comments	
Budget	On-Track At-Risk Off-Track	To revise if Burke secures Building Better Regions Fund R2 funding	
Reporting	On-Track At-Risk Off-Track	Monthly reporting to Dept. Local Government	
		• Feb 2018 report submitted 02.02.2018	
		Mar 2018 report submitted 03.04.2018	
		• Apr 2018 report submitted 10.05.2018	

The results of the EOI adjudication were as follows:

Supplier	No. submissions	Conforming	Progress to RFT
ABCO Water Systems	1	Y	Ν
Chalice PM Solutions	1	Y	Ν
CNF Associates	1	Y	Ν
CRS Water Pty Ltd	2	Y	Y
Hydroflux Epco Pty Ltd	1	Y	Y
Laurie Curran Water Pty Ltd	1	Y	Ν
True Water Australia	2	Y	Y
VoR Environmental	2	Y	Ν
Xylem Water Solutions	1	Y	Y

4. OTHER PROJECTS

Project	Description	Update/activity for reporting month
NWQ Quarry Management Strategy	Regional project designed to improve Council compliance in relation to Quarry/Gravel Pit operations and to generate a suite of materials and schedules to facilitate improve Quarry operations and stakeholder relations.	Released audit tool to RRTG member Councils Submission of pre-lodgement materials to EHP in relation to <5,000t per annum sites. Discussions with DAF ILUA specialist. DAF has provided 'best practice' site plan for adoption into Quarry Management Plans; Cultural Heritage document suite nearing completion.

Project	Description	Update/activity for reporting month
Cultural Heritage Project: water access tracks, turnaround points and gravel pits	Progress completion of CH Surveys of key gravel pits, transport routes, water points and access tracks within the Burke Shire with Gangalidda, Garawa and Waanyi Traditional Owner groups	All survey work completed Final documentation to send through 25-28 May 2018.
Gregory ILUA #2	Progress land tenure reforms in Gregory with Waanyi, DNRM and Paraway	Concept for land exchange ILUA developed and to be progressed with Waanyi and Paraway in the near future: dates TBD. Site/Concept Plans and Feasibility Studies forwarded to Waanyi to assist with progression of concept plan. Planning & Design services awarded; Flood mapping of area secured;
		Valuation RFQs released.
Burketown Wharf ILUA	Progress Burketown Wharf ILUA with Gangalidda & Garawa Native Title Aboriginal Corporation	Parties approaching in-principle negotiator agreement. Most recent meeting in Cairns on Wednesday 6 th December 2017: • Action items from this meeting progressing.

Project	Description	Update/activity for reporting month	
Burketown Mineral Baths	Installation of 3 x mineral baths (at 3 different temperatures) with associated infrastructure: decking, bird hides, barbeques etc.	Draft concept designs completed; Pre-lodgement advice received from DILGP; The next steps in this project include:	
		 Complete additional design work; Complete additional survey 	
		 and geotech as required; Complete Detailed Design in a way that enables Council to satisfy town planning requirements received through the pre-lodgement process. Lodge application for MIP (Maturing the Infrastructure Pipeline) funding for this 	
Refresh of the Register of Prequalified Suppliers (ROPS) for Plant Hire (Wet and Dry)	Extension of existing ROPS and release of Request for Tender to have new operators bid for inclusion on the ROPS and for existing suppliers to add additional plant to the various ROPS categories.	project. ROPS RFT released on 17 March 2018 and closed on 10 April 2018. All Wet Hire arrangements completed. Awaiting return of signed contracts.	
EDQ-BSC Development Management Agreement	Progression of BKT South and BKT Light Industrial developments. Progression of remote housing initiative	BKT South concept endorsed with final plans being drafted; BKT Light Industrial first draft presented for consideration.	

5. COMPLETED PROJECTS

Project	Description	Completed	Acquitted
Drought Communities Project: installation of gating and perimeter fencing at the BKT landfill site	Installation of perimeter fencing/gating at the Burketown Landfill	Yes	Yes
Drought Communities Project: re-sheeting of Lawn Hill National Park Road	150mm re-sheeting of Lawn Hill National Park Road between Ch2892 and CH21184	Yes	Yes

Project	Description	Completed	Acquitted
Burketown SCADA and Telemetry Project	To design, install and commission new control, telemetry and SCADA (Supervisory Control and Data Acquisition) systems for the Burketown water and wastewater infrastructure allowing for real- time remote monitoring and re- setting of systems and system components.	Yes	Yes
Gregory ILUA #1	ILUA between Waanyi-BSC-QLD to regularize tenure over the Gregory landfill site and to acquire Council freehold over Lot 11 on SP287787 (land adjacent to the GRG WTP)	Yes	NA

6. GULF SAVANNAH DEVELOPMENT PROJECTS

Project	Description	Update for reporting month
Digital Resilience & Capability Project	Complete Feasibility Studies for the following Fibre Optic Projects:	Completed
	BKT-NMT Fibre	
	NMT-KMB Fibre	
	Complete Detailed Design for the following Fibre Optic Project:	
	BKT-NMT Fibre	
Digital Townships, Digital Tourism	GSD to produce report into prospects and approaches to coordinate the whole-of- Gulf in a digital data acquisition program, focusing on tourism and digital infrastructure.	Completed
Gulf Savannah Tourism Survey	GSD to replicate and broaden the 2013 Gulf Savannah Tourism Survey to provide LGs and key stakeholders an in insight into tourism patterns & developments between 2013-2017.	Completed
Lower Gulf Marine & Riverine Infrastructure & Economic Development Project	GSD to explore options and provide economic modelling around marine and riverine-based economic development opportunities in the Lower Gulf.	First draft complete
	Discussions have been wide-ranging to date.	

7. OFFICER'S RECOMMENDATION

That Council receives the Strategic Projects Report.

ATTACHMENTS

NIL

10. Closed Session Reports

10.01 Closed Session – 5 Year Road Programme

10.02 Closed Session – Dedication of (Recreation) Reserve over non-tidal watercourse land (Gregory River)

11. Chief Executive Officer Reports

11.01 Chief Executive Officer Report

Chief Executive Officer Reports

11.01 Chief Executive Officer Report

DEPARTMENT:	Office of the Chief Executive Officer
RESPONSIBLE OFFICER:	Sharon Daishe; CEO
DATE REPORT PREPARED:	15 May 2018
LINK TO COUNCIL PLAN/S:	Corporate Plan Operational Plan Budget

1. COMMUNICATION

Councillor updates: for the reporting month (as emailed on an 'as happened' basis during the month) are included in the attachment. Councillors who would like a printed copy can arrange through the Executive Assistant.

Council snapshot: this communication initiative, which highlights topics from a council meeting, was introduced in April 2017. It is now prepared and publicly released after each council meeting.

2. GENERAL ITEMS

Торіс	Report
Future Leaders Forum 2018	CEO will be attending Longreach in the week of 16 May to participate on the CEO panel for the LGMA Young Leaders forum
Peer mentoring program	CEO will be attending seven local governments over a two week period from 28 May on the LGMA peer mentoring program.
Shared services	Burke and Doomadgee signed the Services Agreement in the presence of Minister Hinchliffe on 01 May. Burke commenced service provision on 08 May.
Recruitment	Burke congratulations Deputy CEO Nils Hay who is moving on to take up a CEO role in local government in Western Australia. Nils has worked with a high level of diligence and energy in his time with Burke.
	Recruitment has commenced for the role of Executive Manager Corporate and Community Services to replace Nils' role.

3. SUBMISSIONS

Doc ID | 207920

The following list records submissions and surveys lodged during the reporting month. This may not be a complete list.

Nil for reporting month.

4. GRANTS REGISTER

Doc ID|218540

The table below shows a summary of pending grants, and grants approved or notified as unsuccessful during the reporting month. The grants register, which contains more detailed information including compliance reporting, is included in the attachments. The register is not a public document as it contains financial information that may compromise the integrity of tender processes.

Grant	Project	Status	Comment
Non-Recurrent Subsidy Program 2018-19	New SES Roof Structure	Pending	
Building Better Regions Fund - Infrastructure Stream - Round 2	Sewerage Treatment Plant redesign Burketown	Pending	No decision on funding announced at this stage.
Building Better Regions Fund - Infrastructure Stream - Round 2	Staff housing Burketown	Pending	
Building Better Regions Fund - Community Investment Stream - Round 2	Sport & Recreation Strategy	Pending	
Gambling Community Benefit Fund	Order of the Outback Ball (OOTOB) 2018	Pending	
Get Planning Spaces Program	Sport & Recreation Strategy	Pending	
Maturing the Infrastructure Pipeline 2 - MIPP2	To determine and analyse options to improve causeways at the Gregory and Nicholson Rivers on the Savannah Way	Pending	
Maturing the Infrastructure Pipeline 2 - MIPP2	To develop Council's artesian bore and associated wetlands into a unique regional tourism product: the Burketown Mineral Baths	Pending	
Maturing the Infrastructure Pipeline 2 - MIPP2	Proposal to undertake the detailed design of the realignment and raising of the Leichardt River crossing	Pending	

5. REGISTER OF GOVERNANCE INSTRUMENTS

Doc ID | 197887

Council is accountable for more than 35 plans and authorities that govern or authorise its operations. These are generally required by law and are subject to regular compliance activities such as reporting, reviewing and auditing. A detailed compliance report is included in the attachments. An exception summary is provided below.

The traffic light column relates to the *possible consequences* of non-compliance:

- Red- serious detriment to operations, or individuals
- Orange- consequences are important but less detrimental
- Green- non compliance would not cause serious detriment

Governance Instrument	Lead	•	Compliant	Reason for non-compliance
Biosecurity Plan	EMWI	~	No	EMWI 08/05/18 Will engage assistance to commencing public consultation.
Environmental Authority ERA Permit EPPR00542713	EMSP/ EMWI	~	Partial	EMWI 08/04/18 EA application and compliance underway/ongoing.
Pest Management Plan	EMWI	~	To be superseded	EMWI 10/03/18 to be rolled into the Biosecurity plan
Quarry management plan	EMSP/ EMWI	-	In process	EMWI 08/04/18 Ongoing development through support of NWQ QMS
Airport Reporting Manual	EMWI	•	to be reviewed	EMWI 08/04/18 New Airport manual to include requirements
Transport Security Program for Burke Shire Council	EMWI	•	to be reviewed	EMWI 08/04/18 New Airport manual to include requirements

6. DELEGATIONS CEO TO OFFICERS

Section 259 of the *Local Government Act 2009 (QLD)* provides for the CEO to delegate powers to an appropriately qualified employee or contractor. Section 260 requires the CEO to keep a register of such delegations, which may be inspected by the public. The register of delegations from CEO to officers is included in the attachments.

7. MEETINGS/CONFERENCES/DEPUTATIONS

Following is a record of elected member, CEO and senior executive staff engagement with stakeholders and departments, and attendance at meetings, conference and other events, during the reporting month. A calendar of future meetings is provided as an attachment.

Date	Time	Meeting	Venue	Attendees
Wed, 4-Apr-18	2.00pm to 4.00pm	Meeting with King & Company Solicitors, Tim Fynes-Clinton	Brisbane	CEO and EMF

Doc ID | 200935

Doc ID | 196554

Date	Time	Meeting	Venue	Attendees
Thu, 5-Apr-18	7.30am to 8.30am	Meeting with Queensland Treasury Corporation - Brendan Colley and Jan Xanthopoulo	Brisbane	CEO and EMF
Thu, 5-Apr-18	10.00am to 1.00pm	Rating Masterclass - hosted by LGAQ	Brisbane	CEO, EMF and EMSP
Fri, 13-Apr-18	2.00pm to 4.00pm	DATSIP Shared Services Hub – Stakeholder Reference Group Meeting	Teleconference	CEO and EMWI
Mon, 16-Apr-18 – Fri, 20-Apr-18		Internal Audit	Cairns	EMF and Tom Ortiz
Thu, 19-Apr-18		Council Meeting	Nijinda Durlga	Councillors, Management and EA

8. OFFICER'S RECOMMENDATION

That Council notes the content of the Chief Executive Officer's report for the month of April 2018.

ATTACHMENTS

lte	m	Att	achment	Link
1.	1. Communications		Councillor updates – as emailed for the reporting month	01 Councillor
		b)	Councillor snapshot – as distributed after the previous ordinary meeting of council	updates.docx Nil
2.	General Items	Nil		
3.	Submissions	c)	Submission Register: Doc ID 207920	Submissions Register.xlsx
4.	Grants Register	d)	Grants Register: Doc ID 218540	Grants Register.xlsx
5.	Governance	e)	Register of Governance Instruments: Doc ID 197887	0 Governance Instruments Register.
6.	Delegations	f)	Register of delegations from CEO to officers Doc ID 200935	Burke Shire Council - Register of Delegatio
7.	Meetings etc	g)	Governance calendar – future meetings	Governance Calendar- Meetings, (

12. Corporate Services

12.01 Deputy Chief Executive Officer Report

12.02 Building Our Regions Round 4 Project Selection

Deputy CEO Reports

12.01 Deputy Chief Executive Officer Report

DEPARTMENT:	Office of the Deputy Chief Executive Officer
RESPONSIBLE OFFICER:	Ross Higgins; A/Deputy CEO
DATE REPORT PREPARED:	9 May 2018
LINK TO COUNCIL PLAN/S:	Operational Plan

1. PROGRESS AGAINST OPERATIONAL PLAN

The complete DCEO Project Timing spreadsheet is attached; monthly update below:

Project	Description	April Action	Status Update
Planning & Development - governance review	Develop and implement governance framework for planning & development function of council	Test	Review process has commenced; Jordan Marshall now appointed and will recommence
Tourism & Economic Development Strategy	If funded (application to BBRF)	Review	Right Foot Forward now scheduled for visit commencing 11 June
Customer Service Charter	Development and implementation of Customer Service Charter	Monitor	On-going review
Order of the Outback Ball	Delivery of 2018 OotOB	Nil	Committee meetings occurring fortnightly
Community Satisfaction Survey	Delivery of 2017 CSS	Nil	Completed and publicised
Planning Scheme	Completion and adoption of Burke Shire Town Planning Scheme	Was due to be adopted in Aug/Sep	DILGP feedback received; comments by DCEO sent to Liz Taylor for further review and comment.
WHS Audit	WHS External Audit	Deliver	WHS officer commenced duties and will review once settled into role
Induction Process	Development and implementation of staff induction process and documentation	Trial	Under development. To be further elaborated through the coming months; opportunity to further develop with engagement of new WHSC
Training and Development Plan	Development of training and development plan for all staff	Costings	Development commenced on back of performance review process; ongoing as part of 2018-18 budget development

Project	Description	April Action	Status Update
LGMA Rural Management Challenge	BSC Participation in LGMA Rural Management Challenge	Team selection methodology	Budget to be developed for 2018 participation, as part of ongoing 2018-19 budget planning
Council Document Template Harmonisation	Development and adoption of templates for Council documents/corro	Implement	Initial consultation yet to take place; has been delayed by numerous other priorities
Housing Management Framework	Completion and adoption of documentation/processes associated with property management	Adopt (February)	In process of preparing new leases to issue to all tenants and addressing breaches from last round of inspections
Financial Sustainability Measures	Develop plan around Council's list of financial sustainability measures	Present for review/ adoption	Plan to be developed by DCEO; has been sidelined by other commitments
Burketown History Book	Publication of Burke Shire Cultural History	Publication process as per Agreement	Review materials returned; publication H1 2019; date/event to be planned; CDTO working on this
Donations Packs	Distribution of donation request information packs to community groups	Deliver	Overview of submissions presented to April meeting
Certified Agreement	Negotiation of BSC Certified Agreement	Adoption (October)	Adopted 30 January; back- payment and payroll amendments completed
Website Upgrade	Overhaul of the BSC website	Training, if needed (October)	Completed. Looks good.
Ongoing Process Improvement	Ongoing series of process improvements	Map Storage Improvement	New Admin Officer working on this task
Local Law No 2 (Animal Control) Review	Conduct a review of Council's Local and Subordinate Local Law No. 2 (Animal Control)	Postponed	Postponed; other Local Laws taking precedence.
Sport & Recreation Strategy	Develop recreation strategy for Burketown; incorporating new/existing infrastructure and services	Plan public consultation	CSS completed; DCEO submitted application to BBRF Round 2 Community Investment Stream in December 2017 to fund project. A separate application submitted through QLD Department of Sport & Rec's Get Planning Spaces program

2. ACTIVITIES

Frontier Festival Days Program

The MOU was amended and agreed to with both parties and signed on 30 April. The next steps are to receive an Event Plan as well as ascertain what equipment Council might be able to assist with. This will then lead to a Venue Agreement Plan and a Sponsorship Plan.

Authorised Persons

Currently reviewing training requirements for Authorised Persons through LGAQ to enable Council officers to be appointed as Authorised Officers especially in the area of Animal Management.

3. INFRASTRUCTURE PROJECTS

Visitor Information Centre

RFQ for remaining work closes 13 April; needs to be completed by end of financial year to acquit funding.

Replacement of VMR Shed with new SES Buildings

Council secured \$50,000 of funding through the SES Non-recurrent grants program to provide improved facilities for the Burketown SES unit at the SES shed. Final designs/quotes for crib room and ablutions blocks have been received and are being assessed. Current program sees demolition of old VMR shed and installation of new facilities occurring after the wet season. The 2017-18 funding must be completed by 30 June 2018.

Council was successful in its application for additional funding through the 2018-19 Non-Recurrent Subsidy Program to place a roof structure over the new buildings to provide additional shade and weather protection, waiting on feedback to application. Council have engaged Frank Plozza through LoGo appointments to assist with NDRRA projects and delivery of some building projects (including this project); it is progressing through RFQ stage. The new funding received must be acquitted by 30 June 2019.

4. ADMINISTRATION AND COMMUNITY SERVICES

General Projects and Activities

ACS has a rolling schedule of 26 projects to complete for 2017-18. These projects relate to cost reduction, process improvement, strategic planning and community services.

Projects underway currently are:			
ICT Business Architecture Review	OotOB		
Digitisation Destruction	Customer Service Charter		
Donations annual requests 2018-2019	Archive Room Refurbishment		

Records Management

Numbers continue to climb of ongoing documents being classified into the BCS. The majority of documents being classified relates to the paper-based accounts payable process. On site storage of hard copy documents is reaching its limitations.

See April CorpMem report attached.

Information Technology

The IT business architecture review continues, staff has completed their feedback and councillors are currently responding to an ICT review survey.

See April WiFi and Civica reports attached.

Library

See April Library Report attached.

Community Development and Tourism Report

Of note in the CDTO report: Mayor has requested 2 tickets to be provided to North West Star Reporter Melissa North & Cloncurry Mayor Greg Campbell.

See April CDTO, Donation and Facebook Reports attached. The Donation Report provides an up-date of funds provided to date.

2017-2018 Upcoming Council Run Events

Dates 20)17-18	Activity
Mid	May	Tidy Yard Competition (exact date TBA)
30	Jun	Order of the Outback Ball

5. HUMAN RESOURCES

Departures

Nil for the month.

Appointments

- Messrs Zac Cadogan, Noel Campbell, Shaun Gallagher, Trent Lyons and Kenny Page have been appointed to casual labouring positions until 21st December 2018.
- Mr John Juniper has accepted Council's offer of employment, and will commence as Council's Workplace Health & Safety Coordinator on 8th May 2018.
- Mrs Karen McGrath has been appointed as Council's casual on-call administration officer, and is currently assisting the Depot Office.

Recruitment

Council is currently advertising for the following positions:

- Senior Accountant
- Accountant

Future recruitment actions include:

- Advertising commencing approx. 11-14 May for a replacement for the Deputy CEO position.
- Contracts and Procurement Officer
- Technical Officer

Training

The following training courses were conducted during the month:

- Rex Airside Training for Claude Cooling, Sage Marshall and Schynayne Portch (Please note that at the conclusion of the training, REX representatives contacted Council to compliment our staff on their performance at the training course. The positive feedback has been relayed to the team)
- Neil Welsh completed an online ACDC (Chemical handling course) and 1080 baiting course.

• Claude Cooling completed the first training block for his Cert III in Water Operations.

Training planned for the month includes:

- Airport Reporting Officer Training for John Juniper 9-10 May 2018;
- Airport Safety Officer Training for John Juniper and Mark Poynter 11th May 2018.

Work continues in delivering plant operator training to depot staff. Request for quotes have been issued to training providers in Mount Isa.

Other Matters

Nil

6. WORKPLACE HEALTH AND SAFETY

There were no incidents reported during April 2018. The WHSO position was vacant for this period but, as noted above, new WHSO John Juniper commenced duties on Tuesday 8 May.

This will now allow the full comprehensive WHS report to be submitted at the June meeting.

7. POLICY/PROCEDURE REGISTER

A copy of Council's Policy Register, showing overdue items and those coming up for review is attached.

8. OFFICER'S RECOMMENDATION

That Council notes the contents of the Acting Deputy CEO's report for the month of May 2018.

ATTACHMENTS

- 1. Policy Review Spreadsheet
- 2. DCEO Project Plan
- 3. Information Management Report (CorpMem)
- 4. ICT Report (Civica)
- 5. Facebook Statistics











- 6. Library Statistics Report
- 7. Telstra Air Wi-Fi
- 8. CDTO Report
- 9. Donations Report









Deputy CEO Reports

12.02 Building Our Regions Round 4 Project Selection

DEPARTMENT:	Projects
RESPONSIBLE OFFICER:	Ross Higgins; A/Deputy CEO
DATE REPORT PREPARED:	15 May 2018
LINK TO COUNCIL PLAN/S:	Operational Plan, Corporate Plan s5

1. PURPOSE

This report is for Council to select a project for submission to Round 4 of the Building our Regions (BoR) grant program.

2. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION

At the Council meeting held on 19 April, 2018 Council passed the following resolution.

12.06 Building Our Regions Round 4 Project Selection 1. That Council note the contents of the report; and 2. That Council: a. Resolves to submit an expression of interest for Burketown Housing Construction to Round 4 of Building our Regions with the co-contribution to be derived from the Building Better Regions Fund Round 2 providing that BBRF is determined before the due date; and b. If Council's application to the Building Better Regions Fund Round 2 is either unsuccessful, or not determined by the date of the May Council meeting, this item will be represented to Council before the submission due date in May for a determination regarding cocontribution. Moved: Cr Murray Seconded: **Cr Poole** Carried 180419.25 5/0

At the time of writing this report, there has been no advice from the Building Better Regions Fund (BBRF) relating to Council's application for funding to construct 2 houses in Burketown.

Within the Building our Regions BoR funding program and under the Royalties for Resource Producing Communities Fund component, eligible local governments can apply for funding of \$250,000 up to a maximum of \$5 million per project

- This requires a minimum confirmed financial co-contribution of 50 per cent from other contributors, which can include local governments, industry, the Australian Government and others (e.g. community groups)
- Queensland Government contributions (including from Building our Regions) may not exceed 75 per cent of total project costs

- This means that Works for Queensland (W4Q) funding could potentially be utilised as part of the State's 75% contribution
- There is a two-stage selection process incorporating an initial Expression of Interest (EoI) stage and subsequent Business Case stage for selected projects

3. PROPOSAL

Council presently has few projects suitable for BoR Round 4 as a result of:

- Project ineligibility of a range of community infrastructure projects
 - E.g. Savannah Way bridges/crossings, Burketown and Gregory landfills/transfer stations, Burketown water and sewerage treatment plant works
- Potentially eligible projects still in the planning phase and not at the desired 'shovel-ready' stage
 - o E.g. Burketown Mineral Baths, Burketown Industrial Area
- Other projects still requiring to go through the planning phase before being ready for this kind of application
 - E.g. Food atriums, Burketown solar power, Gregory reticulated power
- Existing project workload
 - Council staff are already fully engaged with the existing project pipeline. This makes the development and addition of new projects undesirable at this time.

Council met with representatives from DSDMIP in Cairns on 21 March 2018 to discuss potential projects, and followed up with further discussions on 28 March 2018. The primary project discussed was the construction of additional housing in Burketown.

Council was advised that this project was technically eligible, but any application would require a strong argument regarding the economic development impacts of such.

This project is currently subject to an application to the (Federal) Building Better Regions Fund (BBRF) Round 2 for \$400,000 in unmatched funding for two units of housing on L154 on B1364 (opposite the existing pensioner units complex). If the application is successful, BBRF funding could be utilised as part of Council's co-funding requirements for BoR.

This could potentially allow for a larger-scale housing project to be proposed, or the addition of a new stage to the existing project (i.e. the addition of more housing on a different lot, or placement of larger/additional housing units on L154 on B1364).

4. FINANCIAL & RESOURCE IMPLICATIONS

This item is not currently budgeted for as Council was seeking to make no co-contribution through the initial BBRF application.

As noted in the BoR Guidelines, Council may match 50% BoR funding with 50% Federal funding, so it may be theoretically possible to augment the existing project and avoid co-contributions.

In the event that Council does not receive BBRF funding however, the best case scenario would be to reallocate 25% of the project funds from Works for Queensland (W4Q) and Council to contribute 25% of its own.

As such, if Council seeks to build upon the existing BBRF application, there main options exist:

	FUNDING SOURCE				
	BBRF BoR W4Q BSC				
Option 1	\$400,000	\$400,000	\$0	\$0	
Option 2	\$0	\$400,000	\$0	\$400,000	
Option 3	\$0	\$400,000	\$200,000	\$200,000	

In all cases, it is assumed that Council seeks to completely double the BBRF application resulting in an \$800,000 project. It would be possible to deliver a smaller project (e.g. a \$600,000 project with identical funding % splits), however this would require a variation (and return of funds) should the BBRF application be successful.

Alternatively, Council can either re-submit the project through BoR, to provide a back-up option if BBRF is not successful, or can develop an alternative housing project on a different site. In either case, the application would likely be similar in scale to the BBRF application, resulting in the options below:

	FUNDING SOURCE BoR W4Q BSC				
Option 4	\$200,000	\$0	\$200,000		
Option 5	\$200,000	\$100,000	\$100,000		

These options both require some Council co-contribution and, if the BBRF application is successful, would not value-add to the existing project. They could be utilised if Council wanted to treat the two projects discretely.

Financial Implications provided by the Executive Manager, Finance.

Initial Capital Outlay to match any external Co-Contributions from state or federal Government (The actual amount will depend on the funding guidelines e.g. 50% co-contribution from Burke and External Funding Body) e.g. Burke \$200K and other \$200K. The initial capital outlay would be pulled out of Burkes reserves.

Increase in Depreciation cost - approximately \$6,700 per annum in additional depreciation costs (assuming the average useful life of the asset is about 60 years).

Increase in operating costs - annual costs related to maintenance and repairs would increase - the costs would not be as significant in the first few years of the assets life however as the asset deteriorates the costs to maintain and repair increase.

Costs to replace and renew assets - Assets would need to be renewed or replaced as they reach the end of their useful life.

Loss of revenue – All land owned by a Local Government is exempt from General Rates, by constructing or purchasing housing Council effectively loses the ability to levy General rates

5. POLICY & LEGAL IMPLICATIONS

Section 5 of Councils Corporate Plan 2014 to 2019 lists Housing as a priority capital project.

6. CRITICAL DATES & IMPLICATIONS

The Expression of Interest for any project must be submitted to DSDMIP by 25 May 2018.

As of 15 May 2018, there has been no announcement of BBRF funding for any projects.

7. CONSULTATION

Council has consulted with DSDMIP representatives to determine current projects which may meet program eligibility requirements.

8. CONCLUSION

Council, at present, has no projects that fit cleanly within the BoR program guidelines. However, there may be an opportunity to seek to leverage (as yet un-announced) BBRF funding with BoR funding to deliver additional housing in Burketown.

9. OFFICER'S RECOMMENDATION

- 1. That Council note the contents of the report; and
- 2. That Council:
 - a. Endorses the submission of Burketown Housing Construction for Round 4 of Building our Regions and makes no budget allocation, with any co-contribution to be derived from the Building Better Regions Fund Round 2; OR
 - Endorses the submission of Burketown Housing Construction for Round 4 of Building our Regions and allocates up to \$400,000 from reserves as potential cocontribution for this project, should Council's Building Better Regions Fund Round 2 application be unsuccessful; OR
 - c. Endorses the submission of Burketown Housing Construction for Round 4 of the Building our Regions and allocates up to \$200,000 from reserves and re-allocates up to \$200,000 from Works for Queensland 2017-2019 funding as potential cocontribution for this project, should Council's Building Better Regions Fund Round 2 application be unsuccessful; OR
 - d. Endorses the submission of Burketown Housing Construction for Round 4 of Building our Regions and makes no budget allocation, with any co-contribution to be derived from the Building Better Regions Fund Round 2. If the Building Better Regions Fund Round 2 is unsuccessful, Council withdraws its Expression of Interest under the Building or Regions Fund; OR
 - e. Resolves not to submit any projects for Round 4 of the Building our Regions Program.

ATTACHMENTS

1. Round 4 BoR Guidelines <u>https://www.statedevelopment.qld.gov.au/resources/guideline/bor-round-4-guidelines.pdf</u>



2. Burke Shire Council W4Q Projects

13. Late Reports

None received at time of agenda preparation.

14. Mayoral Report

Report to be provided to meeting.

15. Councillor Reports

Councillors will provide reports to the meeting.

16. New business of an urgent nature admitted by Council

Recommendation (if required)

That Council consider the following matters as they are considered to be of an urgent nature requiring immediate consideration by Council:-

17. Deputations and presentation scheduled for meeting

17.01 Shane Goodwin - New Century Resources

18. Closure of meeting

The next Ordinary Meeting of Burke Shire Council is scheduled for Thursday 14 June 2018.

Dictionary of Acronyms

Acronym	
ACCC	Australian Competition and Consumer Commission
ACSC	Administration and Community Services Coordinator
ALGA	Australian Local Government Association
ASBAS	Australian Small Business Advisory Service
BBRF	Building Better Regions Fund
BCP	Business Continuity Plan
CABT	Certified Agreement Bargaining Team
CLCAC	Carpentaria Land Council Aboriginal Corporation
CRF	Community Resilience Fund
CRR	Corporate Risk Register
CSS	Community Satisfaction Survey
DAF	Department of Agriculture and Fisheries
DATSIP	Department of Aboriginal and Torres Strait Islander Partnerships
DCP	Drought Communities Program
DDMG	District Disaster Management Group
DLGRMA	Department of Local Government, Racing and Multicultural Affairs
	(NB: replaces DILGP Department of Infrastructure, Local Government and Plan post 2017 QLD state elections)
DMA	Development Management Agreement
DNRME	Department of Natural Resources, Mines and Energy
	(NB: replaces DNRM Department of Natural Resources and Mines post 2017 QLD state elections)
DSDMIP	Department of State Development, Manufacturing, Infrastructure and Planning
	(NB: replaces DSD Department of State Development post 2017 QLD state elections)
DTMR	Department of Transport and Main Roads
DWQMP	Drinking Water Quality Management Plan

Acronym	
EDQ	Economic Development Queensland
EMF	Executive Manager Finance
EMSP	Executive Manager Strategic Projects
EMT	Executive Management Team
EMWI	Executive Manager Works and Infrastructure
GBA	George Bourne and Associates
GSD	Gulf Savannah Development
HRWDC	Human Resources and Workforce Development Coordinator
ILUA	Indigenous Land Use Agreement
LDMG	Local Disaster Management Group
LDMP	Local Disaster Management Plan
LGAQ	Local Government Association of Queensland
LGGC	Local Government Grants Commission
LGGSP	Local Government Grants and Subsidies Program
LGMA	Local Government Manager's Association
LRRS	Local Roads of Regional Significance
NDRP	Natural Disaster Resilience Program
NGA	National General Assembly
NDRRA	Natural Disaster Relief and Recovery Arrangements
NQLGA	North Queensland Local Government Association
NSRF	National Stronger Regions Funding
NWQROC	North West Queensland Regional Organisations of Council
NWQRRTG	North West Queensland Regional Roads Transport Group
QIRC	Queensland Industrial Relations Commission
QMP	Quarry Management Plan
QRA	Queensland Reconstruction Authority

Acronym	
QTC	Queensland Treasury Corporation
QTIF	Queensland Tourism Infrastructure Fund
RACAS	Road Asset Condition Assessment System
RAUP	Remote Airstrip Upgrade Program
ROPS	Register of Pre-Qualified suppliers
RRTG	Regional Roads Transport Group
SOI	Statement of Intent
SPA	Sustainable Planning Act
STP	Sewerage Treatment Plant
SWIM	State Water Infrastructure Management
TIDS	Transport Infrastructure Development Scheme
ттс	Transport and Tourism Connections
WFQ / W4Q	Works for Queensland
WTP	Water Treatment Plant